



# SUPERVISORY STRUCTURE AND PROCESSES OF THE NIGERIAN PENSION SYSTEM

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#### **OUTLINE**

- Background
- Structure of the Nigerian Pension System
- Supervisory Model
- Operational Structures
- IOPS Principles of Supervision
- Challenges

### **BACKGROUND**

The Pension Reform Act 2004 (PRA) was enacted to address the following challenges/flaws:

- Huge pension deficits
- Unsustainable pay-as-you-go system
- Poor pension administrative structures
- Weak and fractured regulatory regime

### **BACKGROUND** Contd.

A chance to start on a new slate:

- Took a cursory review of supervisory structures and trends around the world.
- Categorized supervisory approaches to pension systems following World Bank model - licensing, monitoring, analysis, intervention, correction, communication etc.
- Benchmarked International good practices through adherence to the IOPS Principles of Private Pension Supervision.

# STRUCTURE OF THE NIGERIAN PENSION SYSTEM

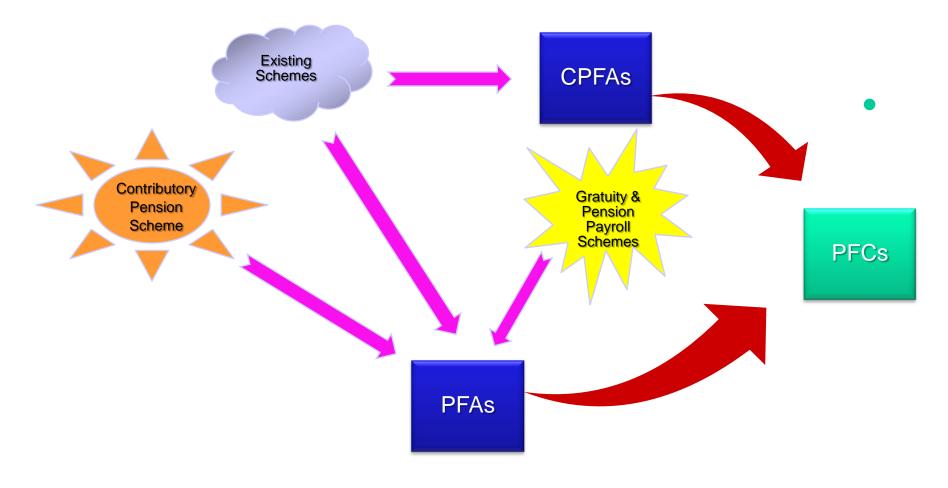
Three-year transitory period and Other Transitional Arrangements.

- Existing Schemes and Pension-In-Payment.
- The New Contributory Pension Scheme.
- Unified Regulatory and Supervisory Regime.

# STRUCTURE OF THE NIGERIAN PENSION SYSTEM Contd.

- The Contributory Pension Scheme
  - Based on individual Retirement Savings Accounts (RSAs).
  - Mandatory for employees in organizations with at least 5 employees.
  - Managed by the Private Sector PFAs and PFCs.
  - Recognized Accrued Retirement Benefits.

# STRUCTURE OF THE NEW NIGERIAN PENSION SYSTEM



### SUPERVISORY MODEL

- Supervisory Objectives
  - Central to all our Supervisory Processes is the Account Holder/Contributor
  - All Regulations to be Guided by International Best Practices, most especially the entry point LICENSING
  - Regulations being developed along disclosure oriented approach
  - Supervisory structures to be built in forwardlooking manner

### **SUPERVISORY MODEL Contd.**

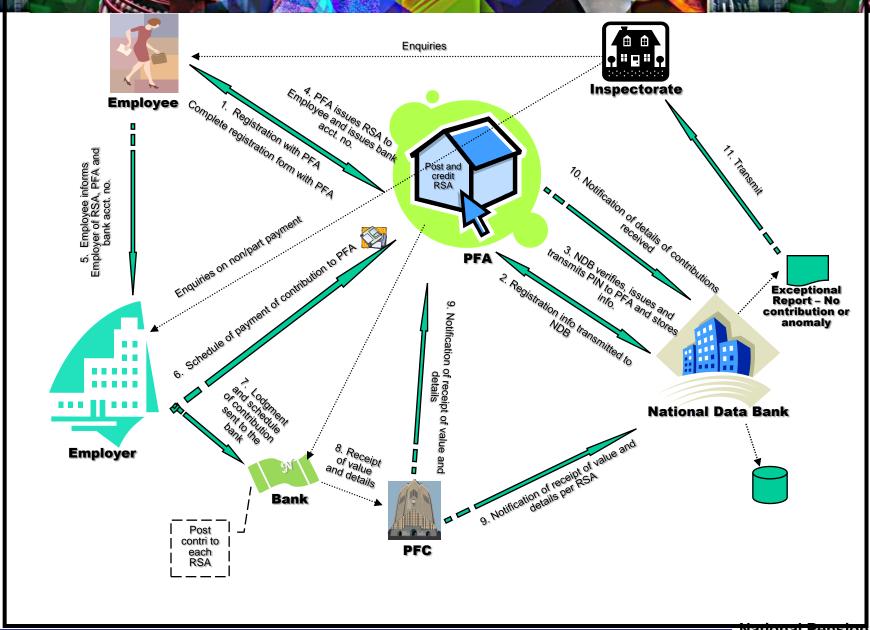
## Supervisory Perspective

- Focus on Integrity and Professional Credentials of Owners & Management so as to limit Agency & Systemic Risks.
- Extensive Licensing Procedures
- Stagger Entry to a Reasonable Number of Operators to Make In-Depth Oversight Practical
- Regulatory Spectrum (Decisive Choice)

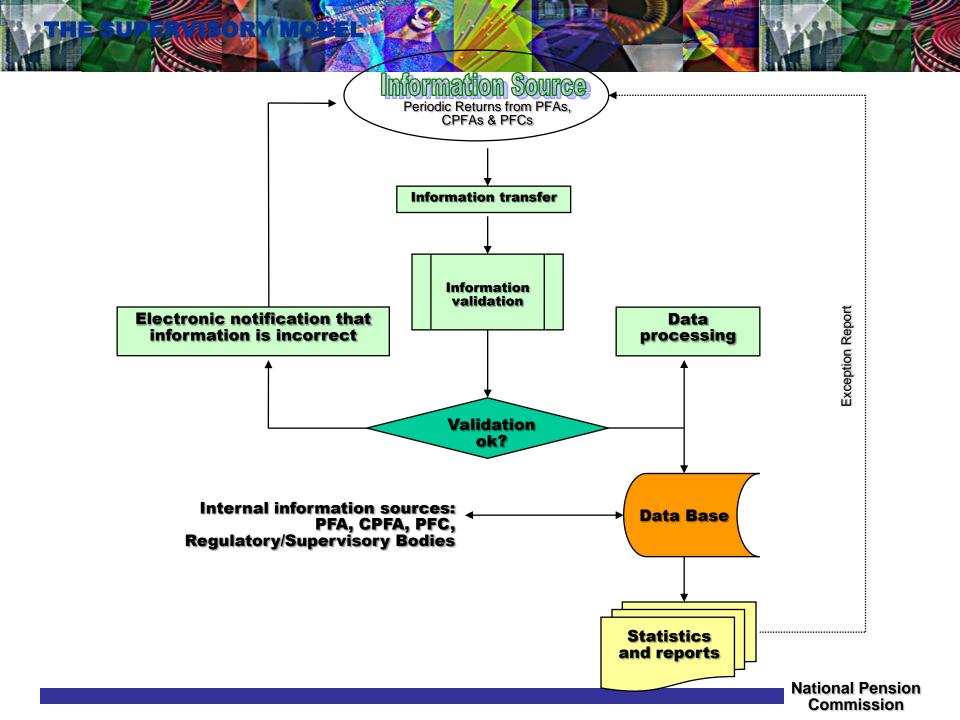
#### **SUPERVISORY MODEL Contd.**

- Regulatory and Supervisory Framework
  - Consultative monthly meeting with operators for inputs to policies, guidelines etc
  - Free Entry and Free Exit
  - Supervisory Regime based on Risk Profile
  - Carry out Onsite and Offsite examinations and issue sanctions for non compliance.
  - Consumer protection assistance in resolving disputes against abuses by service providers

#### THE COLLECTION PROCESS



National Pension Commission



#### **EVALUATION OF IOPS PRINCIPLES**

- The Enabling Law Assigns the Regulator clear and explicit objectives (Principle 1)
  - PRA Objective to ensure that everyone who works gets his/her pension as and when due.
  - The Enabling Law Grants the Regulator considerable degree of operational independence (Principle 2)
    - The Commission reports directly to the Presidency
    - The Board of the Commission is appointed for a fixed term
    - Supervisory acts can only be over-ruled by a court of law
    - The autonomy reduces administrative bottlenecks

#### **EVALUATION OF IOPS PRINCIPLES Contd.**

- Empowers the Commission to examine the books of any institution in Nigeria and to impose sanctions (Principle 4)
  - The Commission may request and obtain information from any institution
  - It may examine or cause to be examined, the books of any institution
  - It may impose monetary sanctions
  - It may adopt other forms of sanction i.e. naming and shaming
- Empowers the Commission to outsource functions to professionals, where necessary (Principle 3)

#### **EVALUATION OF IOPS PRINCIPLES Contd.**

- Risk Focused Supervision (Principles 5 &6)
  - Adoption of Uniform Pension Rating system
  - Supervisory Regime based on Risk Profile of Operators
- Corporation with Other Regulatory Agencies (Principle 7)
  - Enquiries on fitness and properness of board and top management
  - Exposure of draft guidelines and regulations to operators for comments and criticism
  - Observer Status (Financial Sector Regulatory Coordinators Committee meeting)

#### **CHALLENGES**

- Registration of contributors
  - Lack of reliable identification instrument
  - Incomplete documentation
- Enforcement in the private sector
  - Mostly informal
  - Difficult to locate address
  - Inadequate records
  - Contract/terms of employment not fully defined
  - Employer contributions viewed as additional burden
  - Adverse economic conditions

THANK YOU FOR LISTENING